



# IT Project Management

Lecture 3-1 – Classical Approach  
Strategy

Quiz

Uwe Gühl

# Disclaimer

Some of the questions presented in this quiz are based on sample examinations provided by

- Free PMP® Practice Exam Questions, available at <https://www.project-management-prepcast.com/pmp-practice-exam-questions-sample-test>
- Sample Exam Certified Project Management Associate, IPMA Level D®, available at <https://www.ipma-usa.org/cert-sample-exams>
- The PRINCE2 ® Foundation Examination Sample Paper, available at <https://www.axelos.com/certifications>
- IREB (CPRE Foundation Level, Practice examination), available at <https://www.ireb.org/en/downloads/tag:foundation-level>
- ISTQB (Certified Tester Foundation Level Sample Examination), available at <https://www.istqb.org/downloads/>

# 1. Strategy Phase

What is the objective of the strategy phase?

a) To achieve a project order ☐

b) To define the work breakdown structure (WBS) ☐

c) To execute a kickoff ☐

d) To monitor and control the project ☐

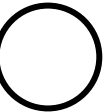
# 1. Strategy Phase

What is the objective of the strategy phase?

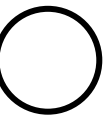
a) To achieve a project order



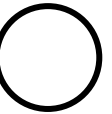
b) To define the work breakdown structure (WBS)



c) To execute a kickoff



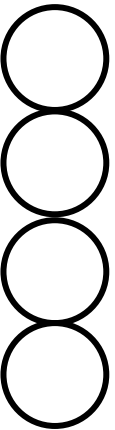
d) To monitor and control the project



## 2. Project Order

Who should sign the project order?

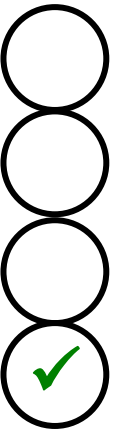
- a) Principal and Business Analyst
- b) Customer and end user
- c) Project manager and Test manager
- d) Principal and project manager



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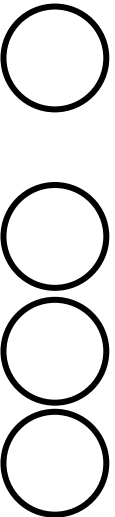
- a) Principal and Business Analyst
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# 3. Situation Analysis

When should a situation analysis be done?

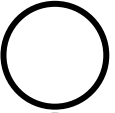
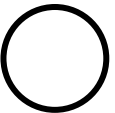
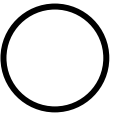
- a) Together with the design of the requirement specification document
- b) During project planning
- c) After the project order get signed
- d) At the very beginning of a project



# 3. Situation Analysis

When should a situation analysis be done?

- a) Together with the design of the requirement specification document
- b) During project planning
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# 4. Specification Documents

Which statement is TRUE?

- a) All projects require a requirement specification document. ☐
- b) The technical specification document must be delivered before project planning could start. ☐
- c) It's possible that many technical specification documents are related to one requirement specification document. ☐
- d) There must be no technical specification document, if there is a requirement specification document. ☐

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# 5. Environment Analysis

Why do you execute an environment analysis?

a) To clarify the needs of the customer

☐

b) To understand the basic problem of a project

☐

c) To identify stakeholders and to clarify how to involve them

☐

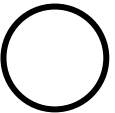
d) To understand the motivation of the principal

☐

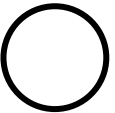
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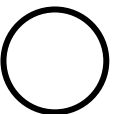
b) To understand the basic problem of a project



c) To identify stakeholders and to clarify how to involve them



d) To understand the motivation of the principal



# 6. Project Goals

Which statement is TRUE concerning project goals?

- a) Non-goals should not be mentioned in the project order ☐
- b) Project goals are required to measure the project results ☐
- c) Project goals should be known only by the principal and the project manager ☐
- d) The prioritization of non-goals should be considered ☐

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# 7. Environment Analysis

What is a stakeholder?

- a) Principal and project manager ☐
- b) Person or group that has a legitimate interest in the course or outcome of a project ☐
- c) End users ☐
- d) Product owner and developers in agile software development ☐

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# 8. Project Goals

Which method is BEST suited to identify project goals?

a) SMART

☐

b) RACI

☐

c) INVEST

☐

d) Brainstorming

☐

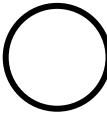
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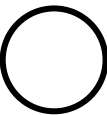
a) SMART



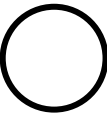
b) RACI



c) INVEST



d) Brainstorming



# 9. Technical Specification Document

When should the technical specification document be delivered?

a) Depending on the project

☐

b) Strategy phase

☐

c) Planning phase

☐

d) Realization phase

☐

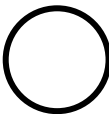
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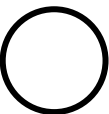
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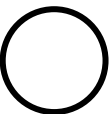
b) Strategy phase



c) Planning phase



d) Realization phase



# 10. Project Order

Which statement describes BEST a project order?

a) Generally created by the project manager

☐

b) Required for long-term business relationships

☐

c) Shows the management's commitment to the project

☐

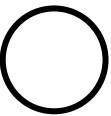
d) Key result of project realization

☐

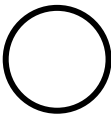
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