

IT Project Management

Lecture 3-2 – Classical Approach
Planning
Quiz
Uwe Gühl

Disclaimer

Some of the questions presented in this quiz are based on sample examinations provided by

- Free PMP® Practice Exam Questions, available at <https://www.project-management-prepcast.com/pmp-practice-exam-questions-sample-test>
- Sample Exam Certified Project Management Associate, IPMA Level D®, available at <https://www.ipma-usa.org/cert-sample-exams>
- The PRINCE2 ® Foundation Examination Sample Paper, available at <https://www.axelos.com/certifications>
- IREB (CPRE Foundation Level, Practice examination), available at <https://www.ireb.org/en/downloads/tag:foundation-level>
- ISTQB (Certified Tester Foundation Level Sample Examination), available at <https://www.istqb.org/downloads/>

1. Planning

In which order should the planning activities be conducted?

- a) Analyze project organization, prepare schedule, estimate effort ☐
- b) Determine project organization, estimate effort, prepare schedule ☐
- c) Identify activities and dependencies, analyze project organization, estimate effort ☐
- d) Identify activities and dependencies, estimate effort, prepare schedule ☐

1. Planning

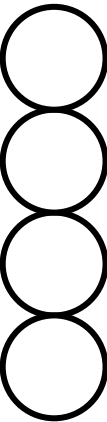
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- b) Determine project organization, estimate effort, prepare schedule ☐
- c) Identify activities and dependencies, analyze project organization, estimate effort ☐
- d) Identify activities and dependencies, estimate effort, prepare schedule ☒

2. Planning

Which is **NOT** a purpose of the planning phase?

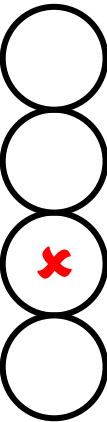
- a) Facilitate communication
- b) Establish the project's structure of accountability
- c) Define the means of delivering the products
- d) Ensure targets are achievable



2. Planning

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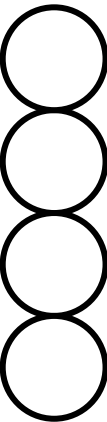
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3. Planning

What is the basic document in the planning phase?

- a) Risk management plan
- b) Communication plan
- c) Work breakdown structure
- d) Time schedule



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4. Planning

To which level of detail should planning be done in a project?

- a) The level of detail required to estimate costs to plus or minus 5 percent ☐
- b) All detail of each activity for the complete project ☐
- c) At least two level of detail beyond the planning horizon ☐
- d) A level of detail which is manageable and foreseeable ☐

4. Planning

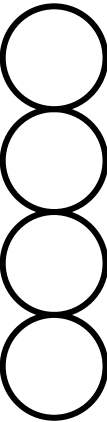
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5. Work Package

What role is responsible for the content and planned delivery of a specific work package?

- a) Principal
- b) Quality assurance
- c) Work package owner
- d) Project manager



5. Work Package

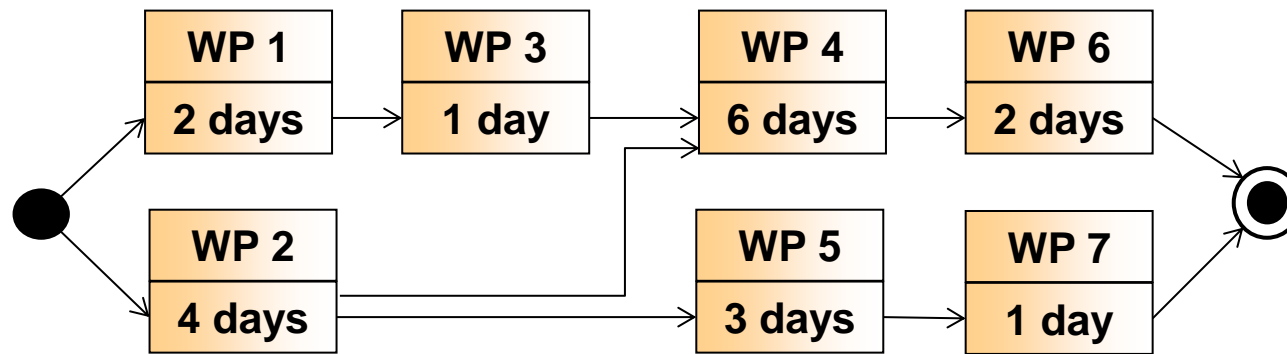
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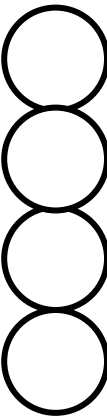


6. Time Schedule

What is the critical path for following work packages?

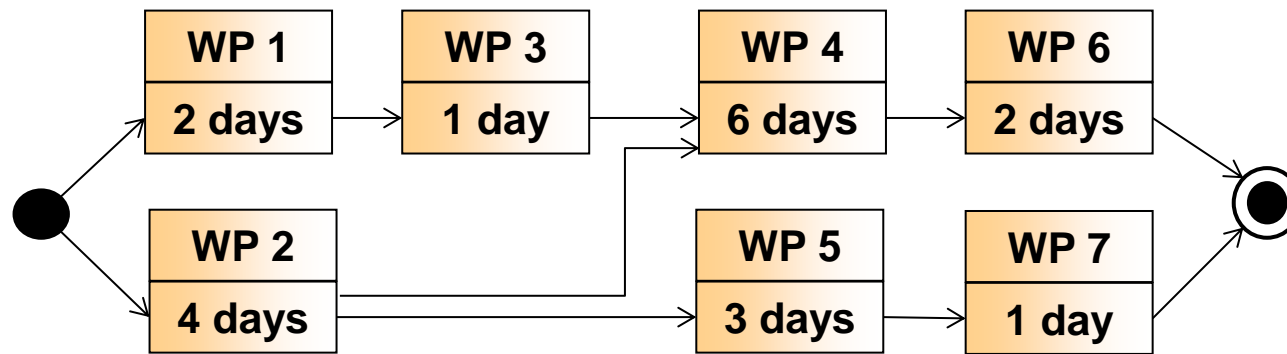


- a) WP 1, 3, 4, 6
- b) WP 2, 4, 6
- c) WP 2, 5, 7
- d) WP 1, 3, 4, 5, 7



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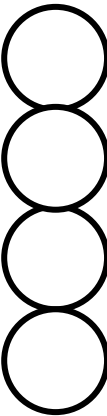
- a) WP 1, 3, 4, 6
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7. Planning

Who is responsible for creating and maintaining a project plan?

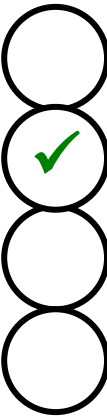
- a) Principal
- b) Project manager
- c) Stakeholder
- d) Project office



7. Planning

Who is responsible for creating and maintaining a project plan?

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8. Planning

Which statement concerning changes of a project plan is TRUE?

- a) The principal decides on changes of the project plan ☐
- b) The project manager has to ensure that the project plan does not change ☐
- c) The project office is responsible to change a plan ☐
- d) A changed project plan should be accessible for the project team ☐

8. Planning

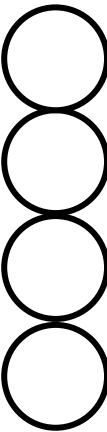
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9. Project Organization

Who is responsible for committing a potential team member to the project?

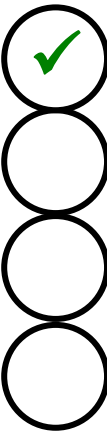
- a) Superior of the potential team member
- b) Senior supplier
- c) Principal
- d) Potential team member itself



9. Project Organization

Who is responsible for committing a potential team member to the project?

- a) Superior of the potential team member
- b) Senior supplier
- c) Principal
- d) Potential team member itself



10. Project Planning

For a complex project a detailed project plan is critical. As a starting point, what is the first thing you should do?

- a) Hold a project kick-off meeting to inform and involve stakeholders and gain commitment ☐
- b) Review the project order to understand the high-level information about the project ☐
- c) Do a situation analysis ☐
- d) Set up a communication plan based on the environment analysis ☐

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