IT Project Management

Lecture 3-3 – Classical Approach
Realization
Quiz
Uwe Gühl

Disclaimer

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- Free PMP® Practice Exam Questions, available at https://www.project-management-prepcast.com/pmp-practice-exam-questions-sample-test

- Sample Exam Certified Project Management Associate, IPMA Level D®, available at https://www.ipma-usa.org/cert-sample-exams

- The PRINCE2 ® Foundation Examination Sample Paper, available at https://www.axelos.com/certifications

- IREB (CPRE Foundation Level, Practice examination), available at https://www.ireb.org/en/downloads/tag:foundation-level

- ISTQB (Certified Tester Foundation Level Sample Examination), available at https://www.istqb.org/downloads/
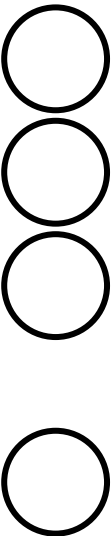
1. Monitoring

What means the "90-percent-complete" trap?

a) Addressing "90% of a work is done" often is not correct, as unforeseen issues are hindering the achievement in 10% of the time left ◯

b) Quality assurance could not be completed, if only 90% instead of 100% of the work are done ◯

c) The project manager changes the status of a completed work package to "90% complete" without alignment, reducing trust in the project team ◯

d) 90% completed is often wrong in security projects ◯

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2. Project Status

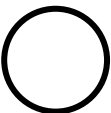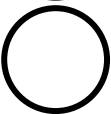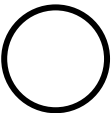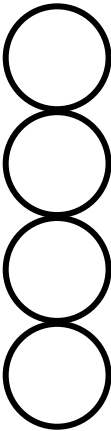If a traffic light is used in a work package status report, what does "Red" mean?

a) The project has to be stopped ◯

b) An escalation is required ◯

c) There are problems in the project that could be solved in the work package ◯

d) An extraordinary steering board meeting is required ◯

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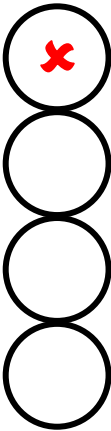
What is **NOT** a purpose of the realization phase?

a) Getting a project order

b) Milestone management

c) Having an updated plan

d) Target performance comparison

3. Realization
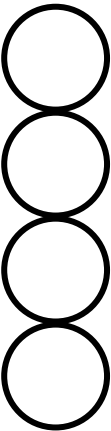
What is **NOT** a purpose of the realization phase?

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During a milestone review it came out that the project plan is not valid anymore because of an accepted change request. What to do next?
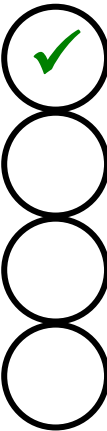
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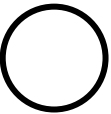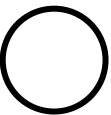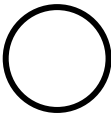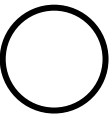
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5. Milestone Trend Analysis

What is the main goal of a milestone trend analysis (MTA)?

a) Understanding the estimated content of a milestone during project planning ○

b) Monitoring the progress of the project and detection of possible delays in time ○

c) Preparing a steering committee meeting ○

d) Controlling milestone dates to increase the project success ○

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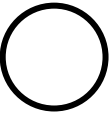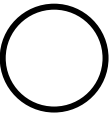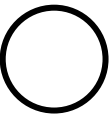
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6. Controlling

You notice that project members from less engaged departments do not proceed with their work packages as planned. What should you do now?

a) Submit a change request to exploit an opportunity that potentially makes up for the undone work ◯

b) Privately confront the work package owners with the issue and try to clarify the status and further proceeding ◯

c) Reassign the tasks of the related work packages to other team members who are in departments that are more engaged in the project ◯

d) Escalate the issue by calling a meeting ◯

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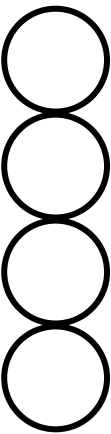
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7. Work Package

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a) Project order

b) Time schedule

c) Risk list

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