

Software Project Management

Lesson 6 – Planning
Quiz

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Winter 2015 / 2016





1. Planning

In which order should the planning activities be conducted?

- a) Identify activities and dependencies, estimate effort, prepare schedule
- b) Analyze project organization, prepare schedule, estimate effort
- c) Determine project organization, estimate effort, prepare schedule
- d) Identify activities and dependencies, analyze project organization, estimate effort



1. Planning

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- b) Analyze project organization, prepare schedule, estimate effort
- c) Determine project organization, estimate effort, prepare schedule
- d) Identify activities and dependencies, analyze project organization, estimate effort

2. Planning



To which level of detail should planning be done in a project?

- a) The level of detail required to estimate costs to plus or minus 5 percent
- b) A level of detail which is manageable and foreseeable
- c) All detail of each activity for the complete project
- d) At least two level of detail beyond the planning horizon

Source: [ppc16]



2. Planning

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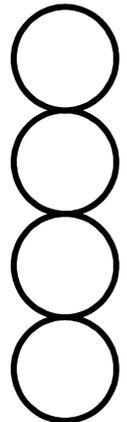
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3. Planning



Which is **NOT** a purpose of the Planning phase?

- a) Facilitate communication
- b) Establish the project's structure of accountability
- c) Define the means of delivering the products
- d) Ensure targets are achievable



3. Planning



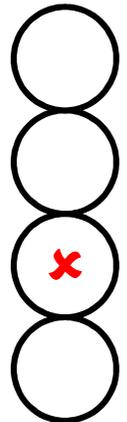
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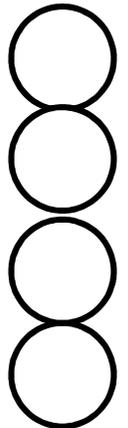




4. Planning

What is the basic document in the planning phase?

- a) Risk management plan
- b) Communication plan
- c) Work breakdown structure
- d) Time schedule

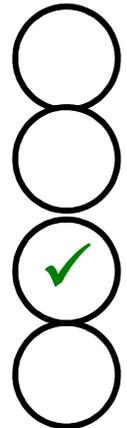




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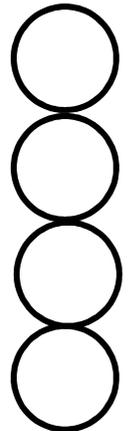


5. Work Package



What role is responsible for the content and planned delivery of a specific Work Package?

- a) Principal
- b) Quality Assurance
- c) Work Package Owner
- d) Project Manager

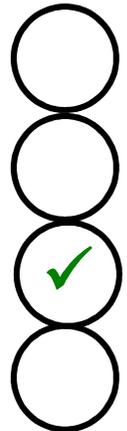


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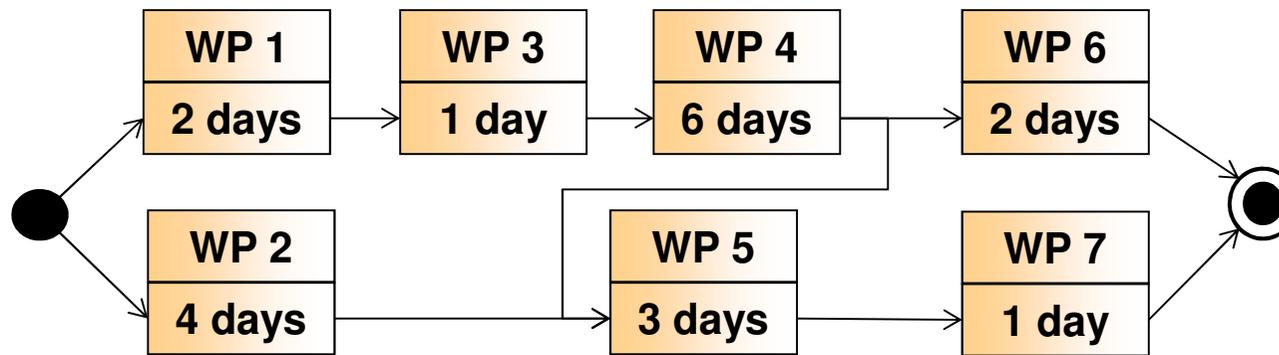
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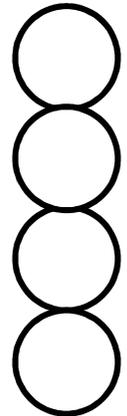


6. Time Schedule

What is the critical path for following work packages?



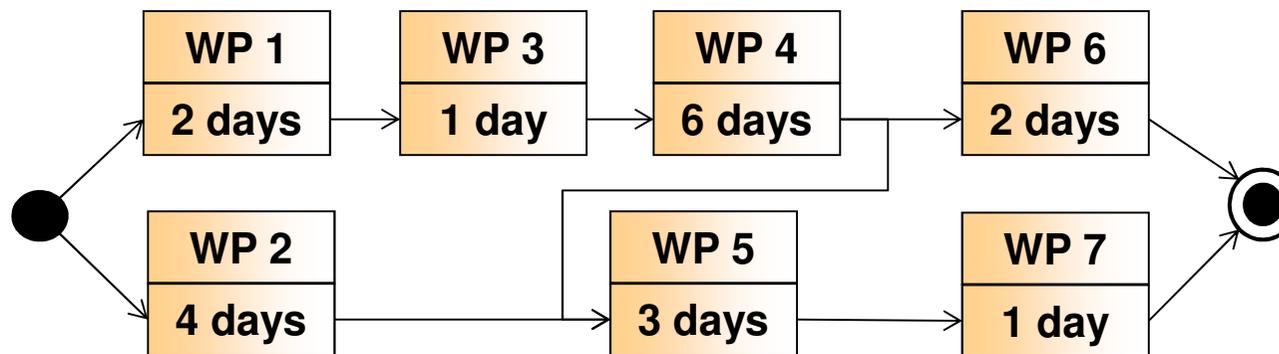
- a) WP 1, 2, 3, 4, 5, 7, 6
- b) WP 2, 4, 5, 6
- c) WP 2, 1, 3, 4, 5, 7, 6
- d) WP 1, 3, 4, 5, 7



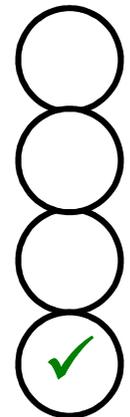


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- a) WP 1, 2, 3, 4, 5, 7, 6
- b) WP 2, 4, 5, 6
- c) WP 2, 1, 3, 4, 5, 7, 6
- d) WP 1, 3, 4, 5, 7



7. Project organization



What is the purpose of a project organization?

a) Define the total resource requirements of the project

b) Capture the project acceptance criteria

c) Define the responsibilities for managing teams

d) Establish mechanisms to judge whether the project is desirable and achievable

7. Project organization



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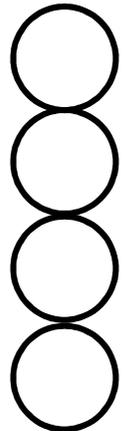
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8. Project organization



Who is responsible for committing a potential team member to the project?

- a) Superior of the potential team member
- b) Senior supplier
- c) Principal
- d) Potential team member itself

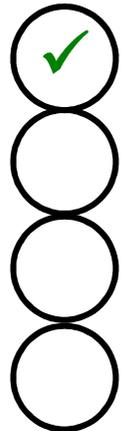


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Who is responsible for committing a potential team member to the project?

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9. Project organization



Which of listed roles are the LEAST important to be considered in a project organization?

- a) Suppliers who provide resources
- b) The end users who will benefit from the delivered product
- c) Business user supporting the objective
- d) Domain experts providing specific knowledge

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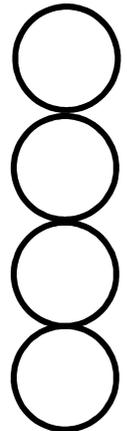
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10. Project organization



Which role is responsible for creating a project plan?

- a) Project Manager
- b) Team Manager
- c) Project Support
- d) Principal

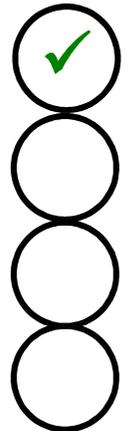


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Sources

- [APM16] APMG-International: APMG exams PRINCE2 foundation, 2016, <http://online.apmg-exams.com/index.aspx?subid=8&masterid=4>
- [ppc16] Project Performance Consulting, 2016, <http://www.projectperformance.co.uk>