Software Project Management

Lesson 8 – Execution
Quiz
Uwe Gühl
Winter 2015 / 2016

1. Monitoring

What means the "90-percent-complete" trap?

a) Addressing "90% of a work is done" often is not correct, as unforeseen issues are hindering the achievement in 10% of the time left ◯

b) Quality assurance could not be completed, if only 90% instead of 100% of the work are done ◯

c) The project manager changes the status of a completed work package to "90% complete" without alignment, reducing trust in the project team ◯

d) 90% completed is often wrong in security projects ◯
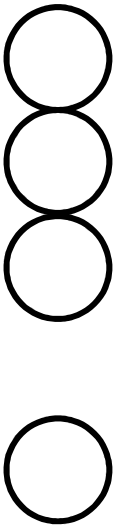
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2. Project Status

If a traffic light is used in a work package status report, what does "Red" mean?

a) The project has to be stopped

b) An escalation is required

c) There are problems in the project that could be solved in the work package
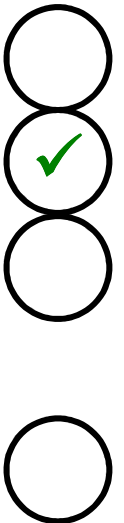
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Source: [ppc16]

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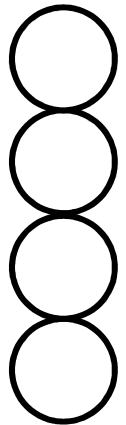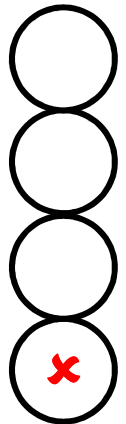d) An extraordinary Steering Board meeting is required ⭕

3. Execution

Which is **NOT** a purpose of the Execution phase?

a) Target performance comparison
b) Milestone management
c) Having an updated plan
d) Situation analysis

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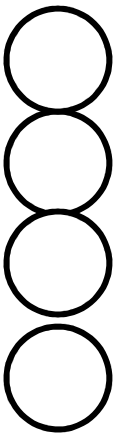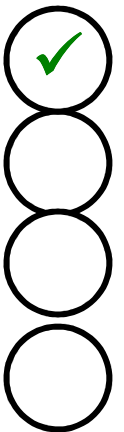
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4. Controlling

During a milestone review it came out that the project plan is not valid anymore because of an accepted change request. What to do next?

a) Adapt the project plan

b) Update requirements

c) Inform the Change Control Board (CCB)

d) Add a risk

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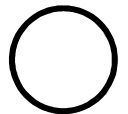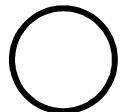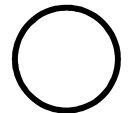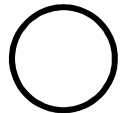c) Inform the Change Control Board (CCB)

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5. Milestone trend analysis

What is the main goal of a Milestone trend analysis (MTA)?

a) Understanding the estimated content of a milestone during project planning ◯

b) Monitoring the progress of the project and detection of possible delays in time ◯

c) Preparing a Steering Committee meeting ◯

d) Controlling Milestone dates to increase the project success ◯

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